# A Terragni Case Study

Driving Customer Centricity for Servitization





Challenge

Objective

What We Did

Strengths

**Opportunities** 

Barriers

Solutions

**Business Outcomes** 



### Top 3

Consumer electronics, personal computers, software company in the world

160

Countries with brand presence

57,000+

Employees





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### Eliminating Sludge for

Transformation towards services lead future

Strategic alignment with customer experience for consistent delivery of experiences

Internal friction in transitioning to services orientation causing attrition





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What We Did

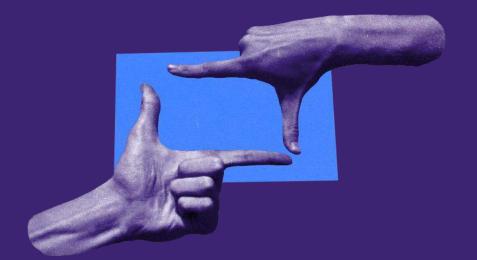
Strengths

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## Shifts towards internal customer centricity

Internal teams' alignment with customer goals as understood within brand

Identifying strengths & opportunities in internal customer centricity shift areas

Identifying cause of misalignment of goals leading to employee disengagement





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- Gathered contextual insights for teams that identify the emotions that drive their behaviour
- Understood the functional expectation of the teams
- @Identified perceived friction and transactional friction
- Behaviour-science based engagement & experience solutions





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- Tully aligned towards a Services Led Future
- High clarity on "functional" requirements of making "Services" a Success
- A Team committed to make this transition
- Building blocks of the customer culture mindset sufficiently present
- Incentivisation by KPIs, variable compensation program well accepted
- Internal communication mechanism highly effective





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Incentivization is mature with potential to be a strong behaviour shift lever



Trust, competence and supportiveness sufficiently present, key to drive Empowerment



Customer Experience missing out on being a competitive differentiator



High cognitive empathy, scope for compassionate empathy





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Capability: The teams had a strong product mindset and needed to shift to a services mindset.

Culture: Great internal communication about company goals but did not explicitly define individual behaviours, actions and goals.

Technology: Disparate systems, difficult to access and caused poor customer information visibility.

Process: Multiple complex approvals impacting responsiveness. KPIs designed to drive product focus detract from services goals.





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## Build goal-relevance & self-relevance by eliminating slydge

Implementing friction free processes leading to empowered team

© Creating an objective, unified direction for brand customer experience with internal buy-in

Driving cross functional collaboration by modifying or adding KPIs that are customer aligned

Enabling leader to drive customer centricity through coaching





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- 1 Enhanced strategic alignment for customer experience
- Increased customer centricity of internal teams
- Reduced employee attrition
- Behaviour shifts towards servitization





### Thank You

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